

VEREINTE NATIONEN

GERMAN REVIEW ON THE UNITED NATIONS

Volume 59 | 2011 | No. 6

Anja Papenfuss (p. 241)

Editorial: Doing More With Less

Werner Schmidt (pp. 243–249)

Revamped Back into the 1950's. The Renovation of UN Headquarters

60 years after its opening, the United Nations Headquarters is undergoing its first major renovation. As a result, the United Nations hopes to provide more security for its diplomats, staff and visitors. While still preserving its character-defining features, the building complex will undergo a thorough greening with a 50 per cent energy reduction. In preparation for the construction work, 6,000 of the 10,000 UN staff members in New York were evacuated from their offices. Throughout the project, however, the still partly occupied United Nations compound has continued to perform its Headquarters functions, despite the resulting immense logistical challenge. With a budget of almost \$2 billion, the renovation started in 2008 and is scheduled for completion in 2014.

“No Army in the World is Trained to Protect Civilians” (pp. 250–256)

In this interview, former UN Under-Secretary-General for Peacekeeping Operations, Alain Le Roy, elaborates on peacekeeping overstretch, the UN's zero-tolerance policy on sexual misconduct, the monumental challenge of the new task of protection of civilians in the Democratic Republic of the Congo and the Sudan, the constant need for high-tech equipment, and the initial results of the 'New Horizon' process. The key challenge for the future will be to “do more with less” as the member states will probably provide less money for United Nations peacekeeping operations due to the financial crisis.

Friederike Bauer (pp. 257–261)

Initial Euphoria Replaced by Everyday Routine. One Year after the Founding of 'UN Women'

The UN family grew again recently: the new member of the family is called 'UN Women' – United Nations Entity for Gender Equality and the Empowerment of Women. It came into existence in the beginning of 2011, more than 60 years after the United Nations Charter stipulated the aim of gender equality. The founding of 'UN Women', with former Chilean President Michelle Bachelet, a prominent and credible woman, at its helm, has been praised worldwide. However, financial pledges by member states are low so far and it is not yet clear whether 'UN Women' can live up to the high expectations that accompanied its birth. Some impatient observers have already raised their voices.

Manuel Fröhlich· Henning Melber (pp. 262–265)

The Hammarskjöld Tradition in International Relations. Why the Former UN Secretary-General's Legacy Is Still Relevant

Dag Hammarskjöld served as the second Secretary-General of the United Nations until his untimely death 50 years ago. This essay recalls some of the pioneering initiatives he undertook during his period in office (1953–1961) including the still relevant substantive aspects of his legacy, peacekeeping missions and Special Representatives. Not only did he introduce and personify preventive diplomacy, but based on his understanding of an interdependent single world in which all countries need to be recognized, he advocated inter-cultural dialogue founded on respect aimed at establishing truly global and responsible governance. This, in turn, paved the way for current debates such as the 'Responsibility to Protect' or the constitutionalization of international law.

Jan Eliasson (pp. 266–270)

Peace, Development and Human Rights: The Indispensable Connection. The 2011 Dag Hammarskjöld Lecture

The President of the 60th United Nations General Assembly, former Swedish Ambassador Jan Eliasson, departs his lecture from the Outcome Document of the World Summit 2005 by saying that peace, development and human rights are the three essential pillars on which to base international action. Moreover, any efforts within one pillar undertaken independently from efforts within the other two pillars would yield only limited results. He asserts that the record of the United Nations' efforts to implement this approach since 2005 has not been impressive. Eliasson also underscores how Dag Hammarskjöld's appreciation of nature and culture formed an organic link to diplomacy and international action.

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